

# GESTEVISIÓN TELECINCO S.A.



December 2006

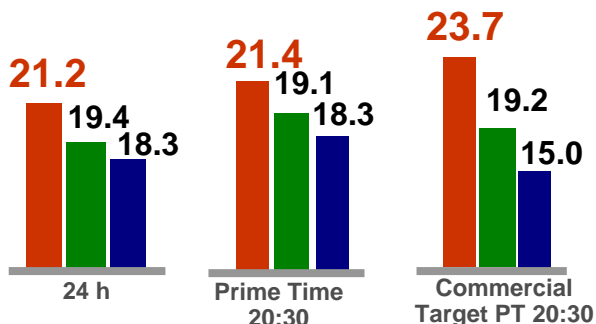


## COMPANY PRESENTATION

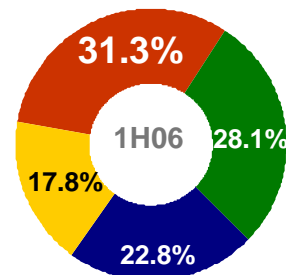
# Telecinco, Leading Spanish FTA Broadcaster

## Leadership in Audience and Advertising Share

Audience share in % : January-December ( at the end of December)



Total Gross Advertising Revenues 9M06  
**€685.1 million**  
 => +4.2%



## Leadership in Profitability

	2005	9M06
Revenues (€mill)	931.1	700.9
Operating Costs (€mill)	517.8	383.6
Var. %	+ 3.9 %	+ 4.7 %
EBITDA adj. (€mill)	423.2	321.9
EBITDA adj/Revenues	45.5 %	45.9 %

## Creation of Shareholder's Value

	2005	9M06
Net Profit	290.3	229.3
FCF	307.3	305.5
FCF/Revenues	33.0 %	43.6 %
Pay-out	100 %	---
Dividend Yield (1)	5.8 %	---

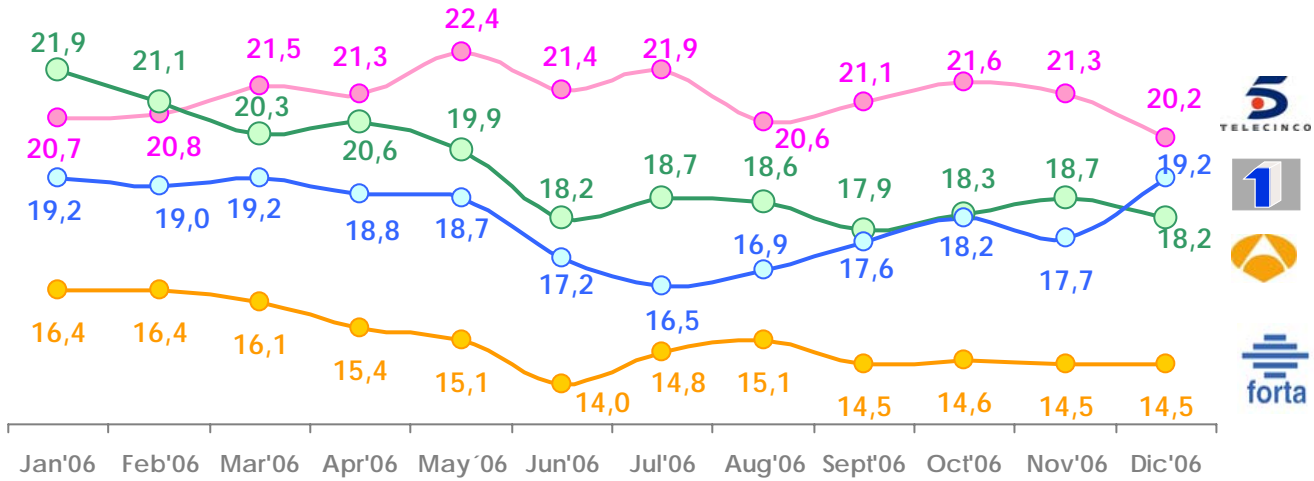
# GESTEVISIÓN TELECINCO S.A.



**BROADCASTING**

# Audience Share Total Day, January-December 2006 by Months

Audience share 24h, Total Individuals ( at the end of December )

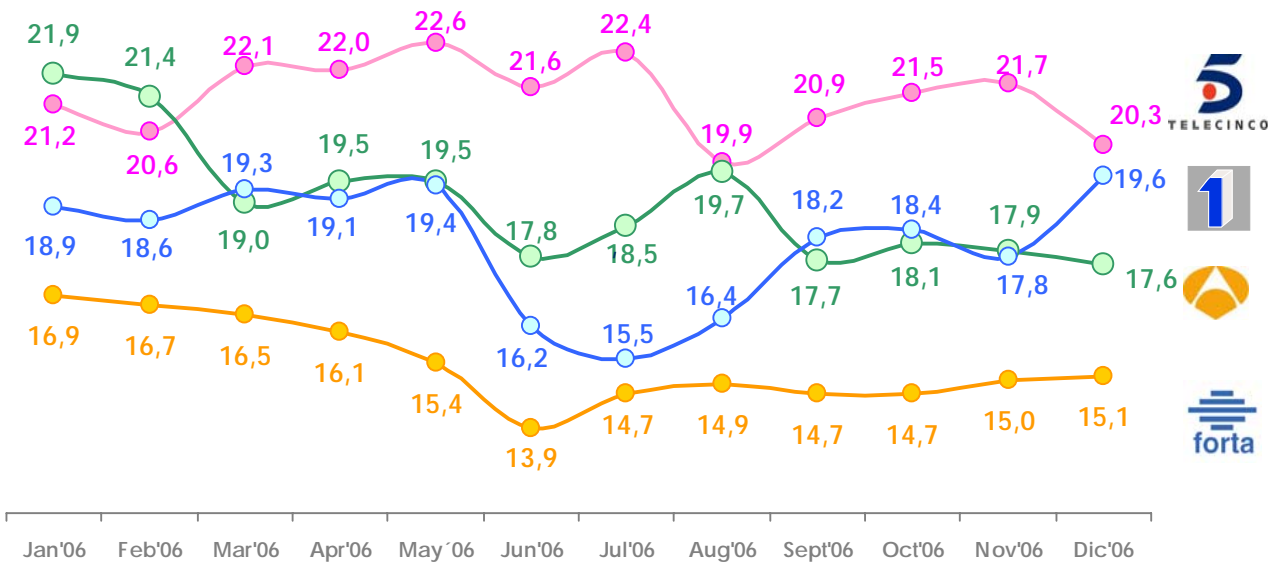


**Telecinco consolidates a strong leading position, leading 8 months in a row**



# Audience Share Prime Time, January-December 2006 by Months

Audience share Prime Time (20:30), Total Individuals ( at the end of December )



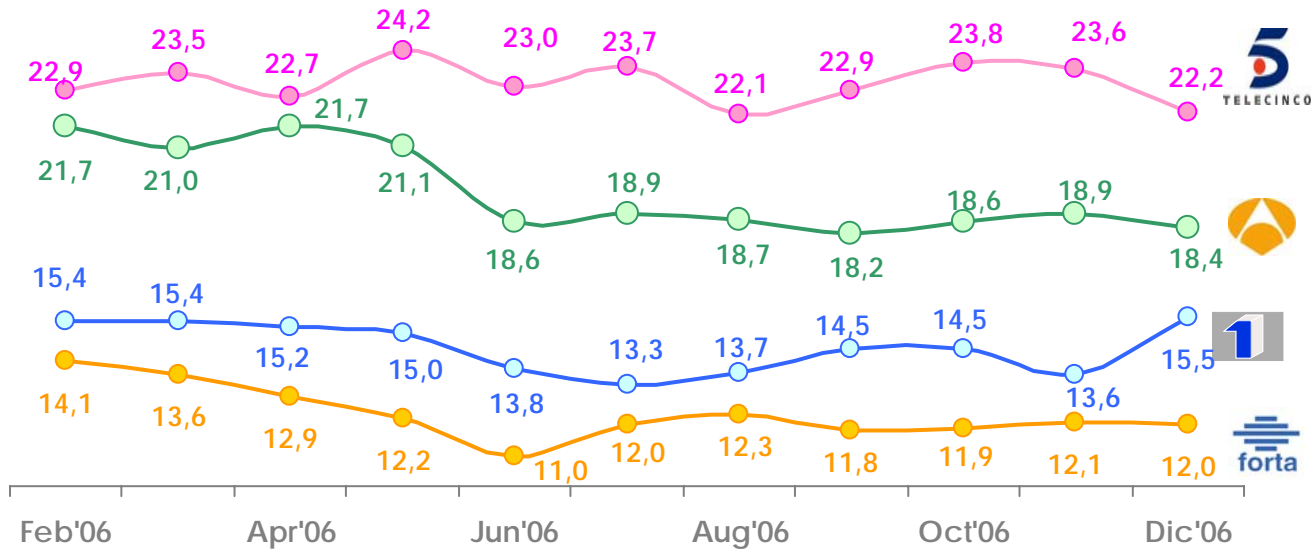
**Telecinco leads the Prime time well ahead of competitors**



■ ■ ■ ■ BROADCASTING

# Audience Share Commercial target, January-December 2006 by Months

## Audience share 24 h, Commercial Target ( at the end of December)



**Telecinco consolidates its Commercial Target leadership**

# The Best Programming line-up

Ranking of Programmes 2006 (Audience, share % and thousand)

	Channel	Share	Thousand
FUTBOL:LIGA CAMPEONES	TVE1	42,0	7.106
ALEMANIA 06:FUTBOL (PT)	CUATRO	41,7	6.452
FUTBOL:LIGA DE CAMPEONES	A3	39,0	6.352
AQUI NO HAY QUIEN VIVA	A3	31,1	5.331
C.S.I.MIAMI	T5	26,7	5.020
HOSPITAL CENTRAL	T5	30,0	4.998
C.S.I.LAS VEGAS	T5	26,8	4.688
CUENTAME COMO PASO	TVE1	26,5	4.594
C.S.I.NUEVA YORK	T5	27,5	4.588
LOS SERRANO	T5	25,8	4.485
EL COMISARIO	T5	24,3	4.392
OPERACION TRIUNFO	T5	26,4	4.226
FORMULA 1	T5	48,4	4.111
AIDA	T5	27,6	3.980
¡MIRA QUIEN BAILA!	TVE1	24,2	3.805
7 VIDAS	T5	21,5	3.800
GRAN HERMANO	T5	25,0	3.690
CAMERA CAFÉ (L-V)	T5	23,1	3.666
LOS HOMBRES DE PACO	A3	21,5	3.550
LOS MORANCOS CHANNEL N°5	T5	19,1	3.536

Telecinco places 13 programmes in the top 20 ranking

# Undisputed Leadership, New Programming Season, The Prime Time

## Audience Share Total Individuals (22:00 - 00:00), January – December 2006

Monday

Tuesday

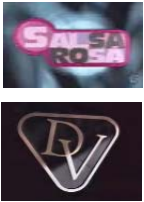
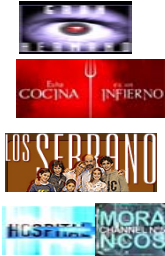
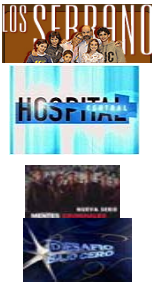
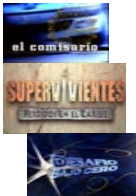
Wednesday

Thursday

Friday

Saturday

Sunday



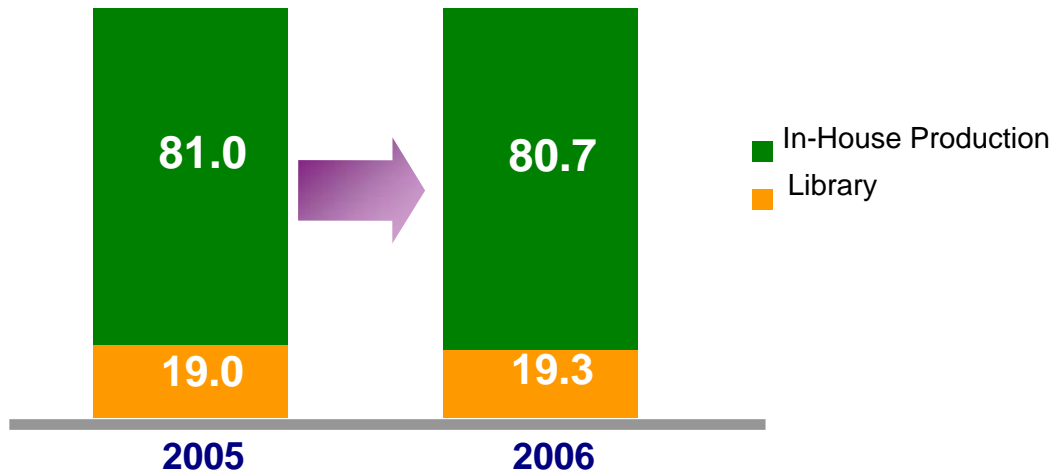
26,0	21,3	26,3	21,9	18,4	21,6	22,5
16,2	18,4	20,5	21,1	20,3	18,3	15,8
21,7	12,7	16,5	18,1	17,0	13,7	18,8
13,6	14,8	12,8	14,3	17,7	18,1	15,2
6,1	13,4	6,4	7,3	7,3	5,5	8,1

**In 2006 Telecinco maintains its outstanding Prime Time leadership**



# Programming Mix 2006

## In-House Production vs. Library



In 2006 Telecinco maintains a programming mix based on in-house production

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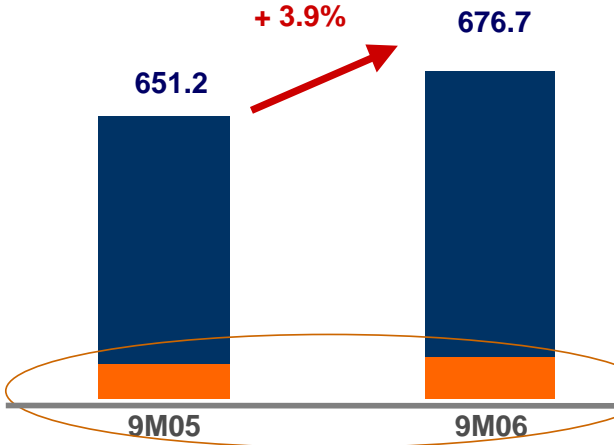


**ADVERTISING**

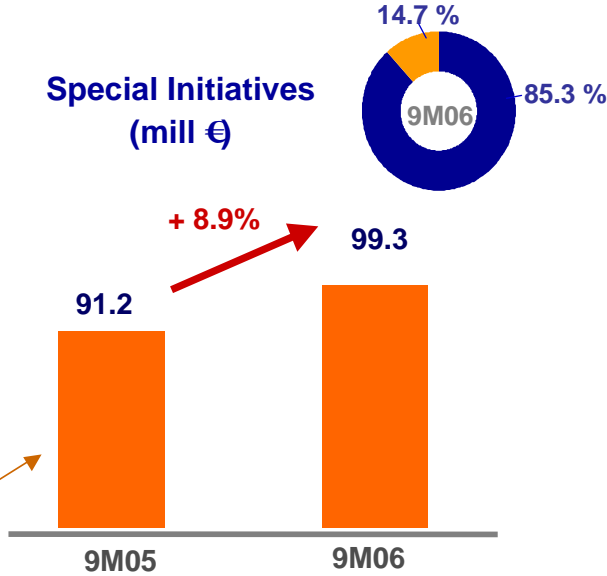


# Advertising Revenues, 9M06

**Telecinco\***  
**Gross Advertising Revenues**  
(million €)



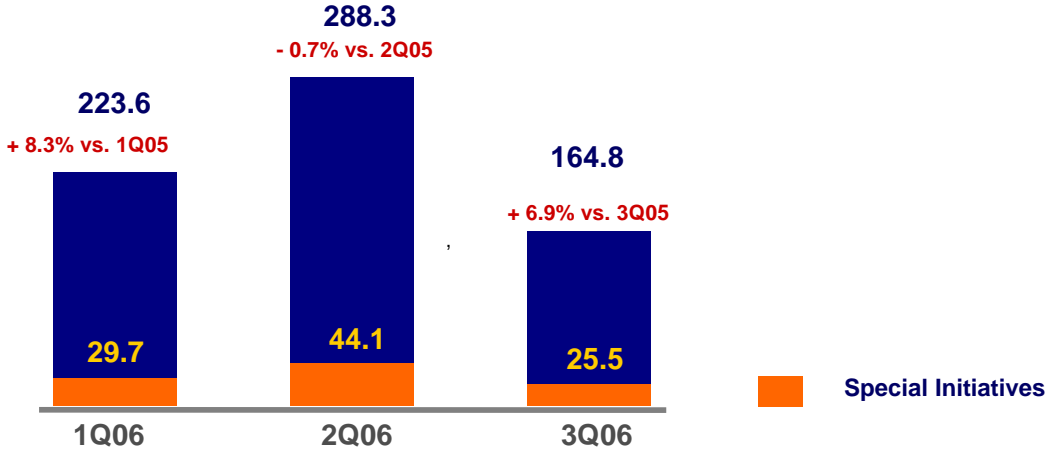
**Special Initiatives**  
(mill €)



**Record advertising revenues have been reached in 9M06, with Special Initiatives growing at a high rate, making 14.7% of total revenues**

# Advertising Revenues, 9M06

## Telecinco\* Gross Advertising Revenues (mill €)



High growth has been achieved in the third quarter 2006

# Commercial Strategy, 9M06

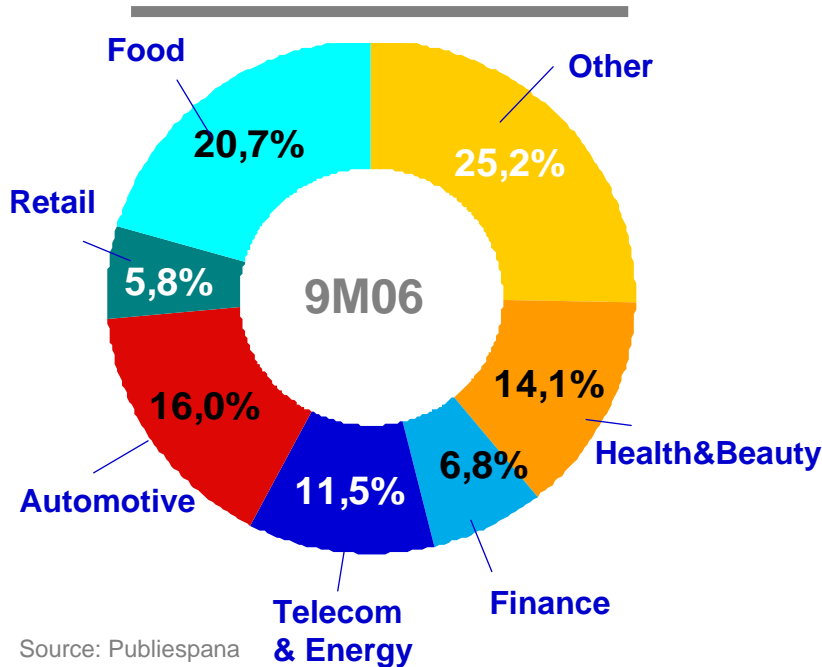
Audience SHARE	SECONDS	GRP's (20'')	C/GRP's (20'')	Publiespaña Revenues
% $\triangle$ (%)	$\triangle$ (%)	$\triangle$ (%)	$\triangle$ (%)	€mill $\triangle$ (%)
21.3%    -5.3%	+0.6%	- 6.5%	+11.1%	676.7    +3.9%

Price increase is the main revenue driver

Source: TNS and Publiespaña

# Advertising by Sectors

**Sector Breakdown**  
(% on total Adv sales)



Source: Publiespana

**Sector Growth**  
(9M06 vs. 9M05)



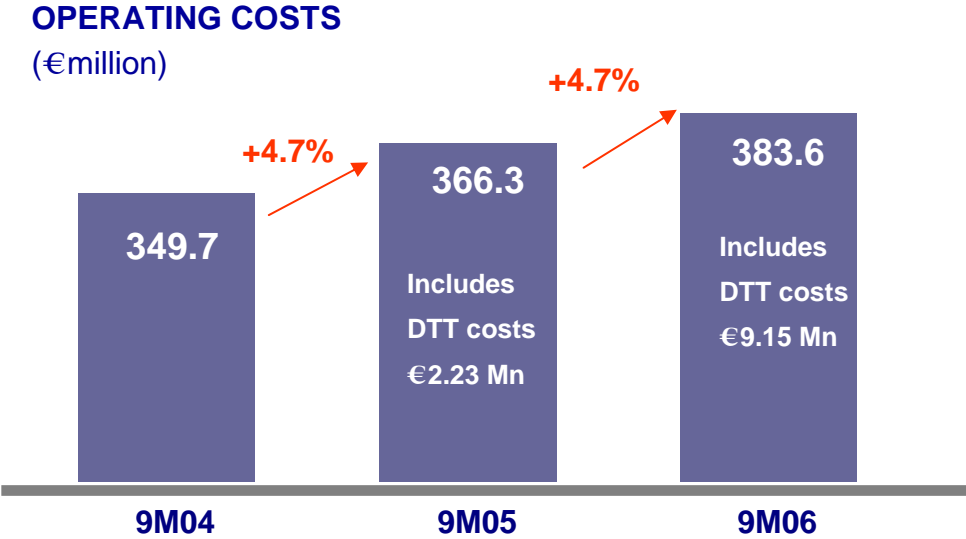
# G e s t e v i s i ó n   T e l e c i n c o   S . A .



**FINANCIALS**



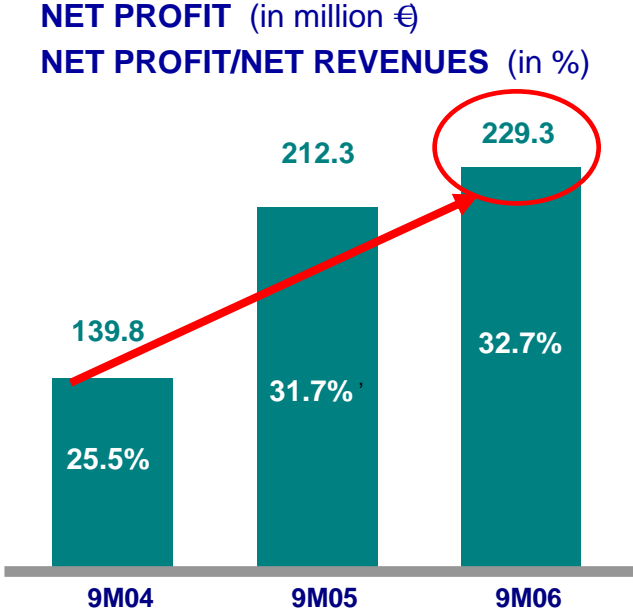
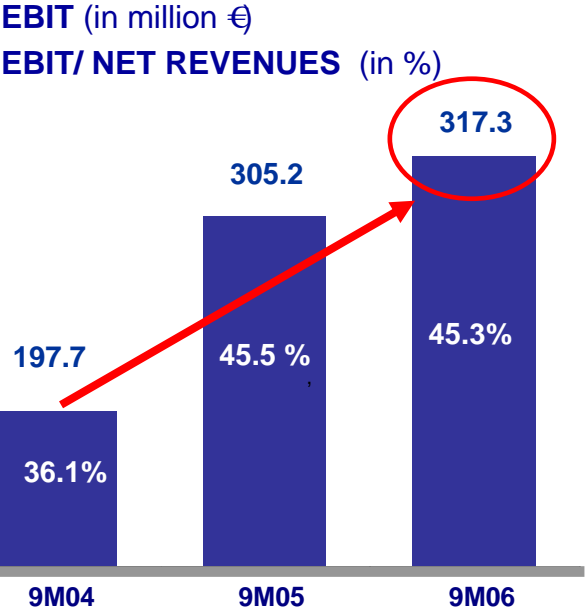
# Control on Operating Costs



**Cost control allows margin protection**

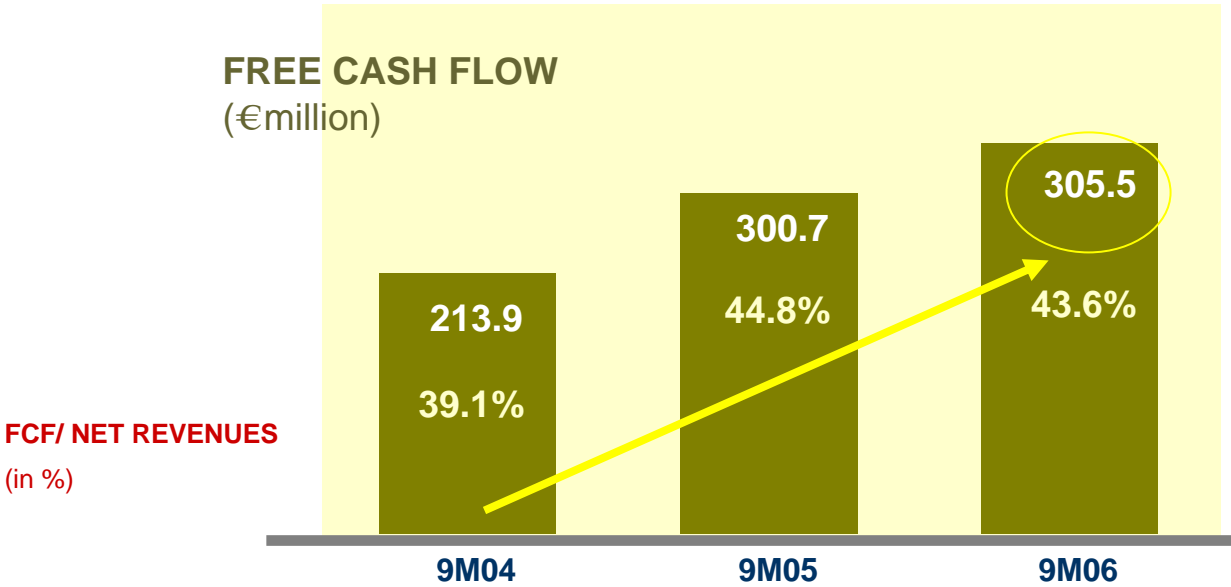


# Margin Expansion



**Operating margins grow despite increased competition**

# Cash Flow Generation and Cash Conversion



**Strong cash generation with high cash conversion**

# Consolidated Financial Results

(€million)	9M06	9M05	Var. %
<b>Total Net Revenues</b>	<b>700.9</b>	<b>671.5</b>	<b>4.4 %</b>
<b>Total Costs</b>	<b>(383.6)</b>	<b>(366.3)</b>	<b>4.7 %</b>
<b>Personnel</b>	<b>(56.7)</b>	<b>(54.1)</b>	<b>5.0 %</b>
<b>Operating Costs</b>	<b>(210.7)</b>	<b>(203.7)</b>	<b>3.4 %</b>
<b>Amortisation &amp; Depreciation</b>	<b>(116.1)</b>	<b>(108.5)</b>	<b>7.0%</b>
<b>EBIT</b>	<b>317.3</b>	<b>305.2</b>	<b>4.0 %</b>
<b>Pre-tax Profit</b>	<b>324.6</b>	<b>309.9</b>	<b>4.8 %</b>
<b>NET PROFIT after Minorities</b>	<b>229.3</b>	<b>212.6</b>	<b>7.8 %</b>
<b>EBITDA (1)</b>	<b>321.9</b>	<b>312.7</b>	<b>3.0 %</b>
(1) Post-rights amortisation			
<b>EBITDA/NET REVENUES</b>	<b>45.9 %</b>	<b>46.6 %</b>	<b>-</b>
<b>EBIT/NET REVENUES</b>	<b>45.3 %</b>	<b>45.5 %</b>	<b>-</b>
<b>NET PROFIT/NET REVENUES</b>	<b>32.7 %</b>	<b>31.7 %</b>	<b>-</b>

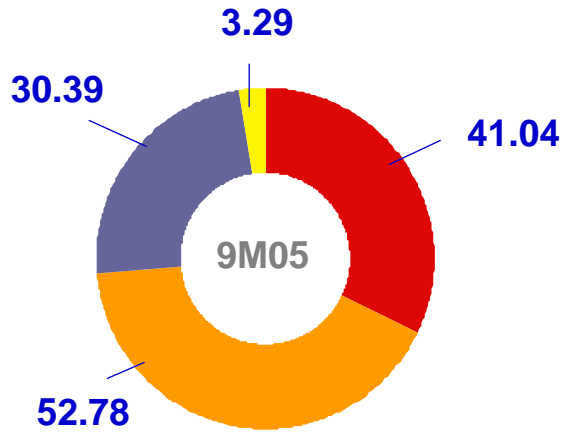
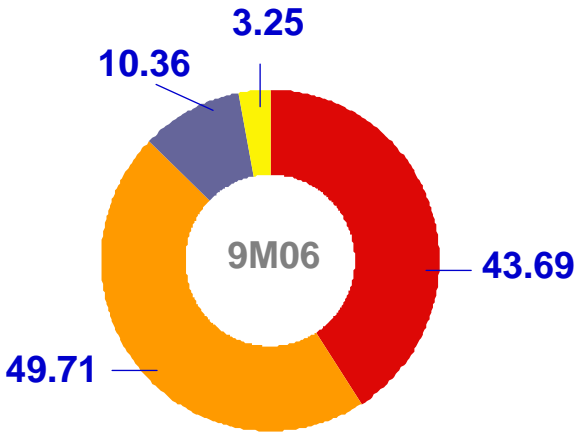
# Consolidated Cash Flow Statement

(€million)	9M06	9M05	Diff. In €million
<b>Initial Cash Position</b>	<b>355.8</b>	<b>244.4</b>	<b>111.4</b>
<b>Free Cash Flow</b>	<b>305.5</b>	<b>300.7</b>	<b>4.8</b>
Cash Flow from Operations	351.6	327.4	24.2
Net Investments	(107.0)	(127.5)	20.5
Change in Net Working Capital	60.9	100.8	(39.9)
<b>Change in Equity</b>	<b>3.3</b>	<b>(9.7)</b>	<b>13.0</b>
<b>Financial Investments</b>	<b>(11.6)</b>	<b>(2.0)</b>	<b>(9.6)</b>
<b>Dividends received</b>	<b>1.2</b>	<b>1.1</b>	<b>0.1</b>
<b>Dividend payments</b>	<b>(290.3)</b>	<b>(172.6)</b>	<b>(117.7)</b>
<b>Total Net Cash Flow</b>	<b>8.0</b>	<b>117.4</b>	<b>(109.4)</b>
<b>Final Cash Position</b>	<b>363.8</b>	<b>361.8</b>	<b>2.0</b>
<b>Free Cash Flow/Total Net Revenues</b>	<b>43.6%</b>	<b>44.8%</b>	

# Net Investments

€107.01 million

€127.50 million



- TV Rights non-Fiction
- TV Rights Fiction
- Co-production Distribution
- Tangible & Intangible Fixed Assets





# TELECINCO | Back up Slides Consolidated Financial Statements Balance Sheet



# Consolidated Profit & Loss Account (I)

(€million)	9M06	9M05	%06/05
Gross TV Adv. Revenues	685.08	657.30	4.2%
-Telecinco	676.70	651.23	3.9%
-Other	8.38	6.07	38.0%
Discounts	(29.38)	(29.48)	(0.3%)
Net TV Advertising Revenues	655.69	627.82	4.4%
Other revenues	45.17	43.72	3.3%
<b>TOTAL NET REVENUES</b>	<b>700.87</b>	<b>671.54</b>	<b>4.4%</b>
Personnel	(56.73)	(54.05)	5.0%
TV Rights Amortisation	(111.46)	(101.01)	10.3%
Other Operating Costs	(210.72)	(203.76)	3.4%
Total Costs	(378.91)	(358.82)	5.6%
<b>EBITDA adj *</b>	<b>321.96</b>	<b>312.72</b>	<b>3.0%</b>

\* Post-rights amortisation

# Consolidated Profit & Loss Account (II)

(€million)	9M06	9M05	%06/05
<b>EBITDA*</b>	<b>321.96</b>	<b>312.72</b>	<b>3.0%</b>
Other Amortisation & Depreciation	(4.65)	(7.49)	(38.0%)
<b>EBIT</b>	<b>317.31</b>	<b>305.23</b>	<b>4.0%</b>
Equity Consolidated Results	0.49	0.66	(26.3%)
Financial Results	6.82	3.99	71.1%
<b>EBT</b>	<b>324.62</b>	<b>309.88</b>	<b>4.8%</b>
Income Taxes	(95.07)	(97.22)	(2.2%)
Minority Interests	(0.25)	(0.03)	-----
<b>Net Profit</b>	<b>229.30</b>	<b>212.63</b>	<b>7.8%</b>

\* Post-rights amortisation



# Consolidated Balance Sheet\*

(€ml.)

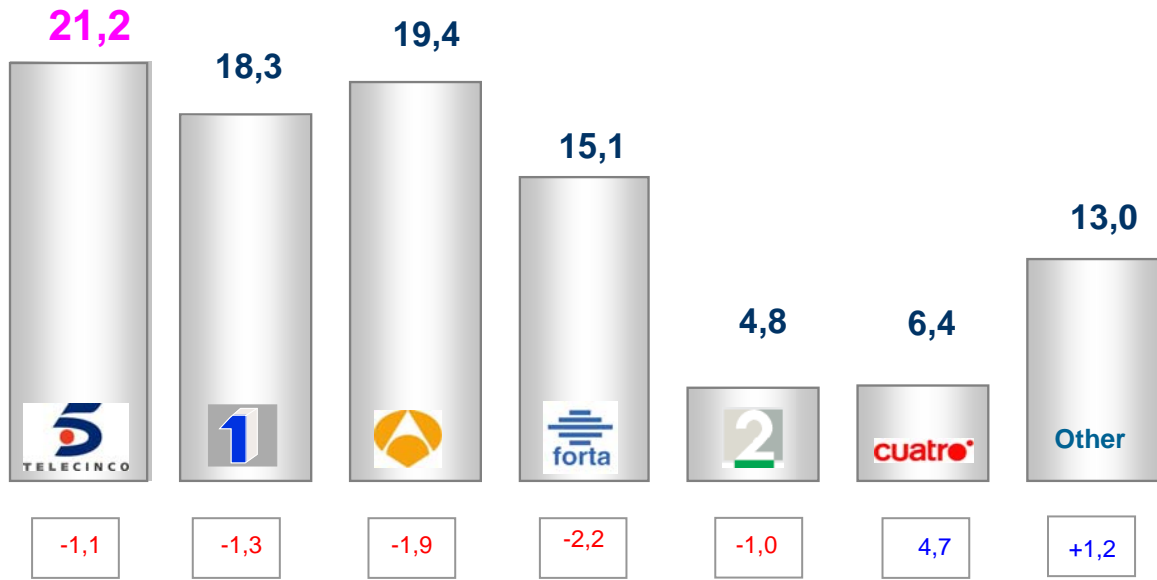
	9M06	2005
Tangible assets	71.71	65.21
Audiovisual Rights and Pre-payments	224.59	233.94
- <i>Third Party Rights</i>	153.52	160.28
- <i>Fiction TV Rights</i>	16.91	23.44
- <i>Co-production / distribution</i>	54.15	50.22
Pre-paid taxes	17.50	19.36
<b>TOTAL NON-CURRENT ASSETS</b>	<b>313.81</b>	<b>318.51</b>
Current assets	164.25	214.54
Financial investments and cash	366.83	360.28
<b>TOTAL CURRENT ASSETS</b>	<b>531.07</b>	<b>574.82</b>
<b>TOTAL ASSETS</b>	<b>844.88</b>	<b>893.33</b>
Shareholders' equity	513.44	571.14
Non-current Provisions	73.26	71.25
Non-current payables	1.50	1.45
Non-current financial liabilities	1.97	3.31
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>76.73</b>	<b>76.01</b>
Current Payables	253.69	245.02
Current financial liabilities	1.02	1.16
<b>TOTAL CURRENT LIABILITIES</b>	<b>254.71</b>	<b>246.18</b>
<b>TOTAL LIABILITIES</b>	<b>844.88</b>	<b>893.33</b>



# TELECINCO | Back up Slides Audience Share Performance

# Audience Share Total Day, January- December 2006

Audience share 24h, Total Individuals ( at the end of December )

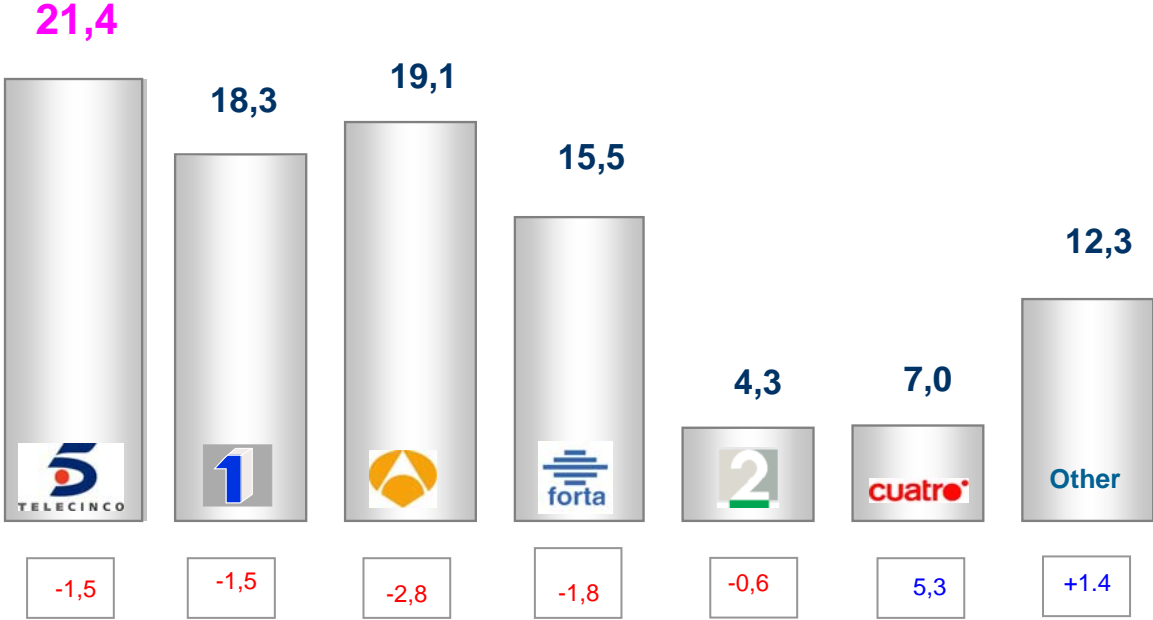


**Telecinco maintains a solid leadership despite increased competition**



# Audience Share Prime Time, January- December 2006

Audience share Prime Time (20:30), Total Individuals ( at the end of December )



**Telecinco maintains a solid leadership despite increased competition**



# DISCLAIMER

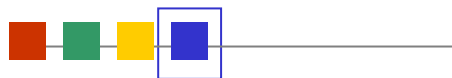
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**December 2006**



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